

August 2011

*Please can you provide the following information:*

*1. Is your Estates / Hard Facilities Management outsourced or in house, if split what is a rough percentage split? (buildings maintenance etc)*

The Trust Estates / Hard Facilities Management is managed in-house.

*2. What is the current annual budget of the outsourced Estates / Hard Facilities Management?*

Please see our response to question 1.

*3. If outsourced, who is the current provider and what is the contract renewal date?*

Please see our response to question 1.