

## Board of Directors' Meeting Report – 5 October 2016

### Agenda item 86/16

<b>Title</b>	Operational Productivity and Access Target (OPAT) Programme
<b>Sponsoring Director</b>	Jon Findlay, Chief Operating Officer
<b>Author(s)</b>	Jo Furley, Deputy Chief Operating Officer
<b>Purpose</b>	To provide the Trust Board a summary of the role and purpose of the OPAT programme, with the aim to improve performance against; the financial recovery plan by the increase in theatre productivity and the 3 national standards; <ul style="list-style-type: none"> <li>• A&amp;E 4 hour target</li> <li>• RTT Incomplete Standard</li> <li>• Cancer 62 day target</li> </ul>
<b>Previously considered at</b>	Executive Meeting, 21 September 2016
<b>Executive Summary</b>	
<p>The OPAT paper, by way of short presentation, provides an overview of the metrics utilised within the programme and the associated governance infrastructure to monitor the changes and track improvements on an individual ward by ward and speciality basis.</p> <p>Many redesign projects/task and finish actions have already and will continue to be instigated as part of the OPAT programme findings, all of which will have a direct impact upon delivery against the core objectives.</p> <p>Changing culture and behaviour, through the delivery of information that encourages operational teams and services to explore practice style and routine, is at the core of the programme, delivered within an open and transparent set of principles.</p> <p>A daily dashboard is circulated to the Triumvirates detailing their Directorate findings, followed up by a weekly dashboard detailing the whole trust performance. A weekly report summary is presented to the Executive Team Meeting, with the same discussed at both the Associate Director/Heads of Nursing weekly meetings and Clinical Directors fortnightly meeting to ensure clinical engagement, support and action.</p>	
<b>Date Reviewed by Execs</b>	21 September 2016
<b>Related Trust Objective</b>	Excellent Patient Outcomes Excellent Patient Experience Engaged and Valued Staff Financial and Operational Sustainability
<b>Related Risk</b>	Risk 3 – Failure to meet operational performance targets Risk 4 – Trust not being financially sustainable
<b>Essex Success Regime</b>	No impact.
<b>Legal implications / regulatory requirements</b>	Poor performance can affect all aspects of the organisation resulting in possible regulatory sanctions and legal claims against the Trust.

<b>Quality impact assessment</b>	The aim of the OPAT is to ensure that patient, public, and workforce safety is maintained to the highest standards.
<b>Equality impact assessment</b>	As far as can be ascertained this paper has no detrimental impact for the 9 protected characteristics under the Equality Act 2010.
<b>Recommendations:</b> The Board is asked to receive assurance from the report.	